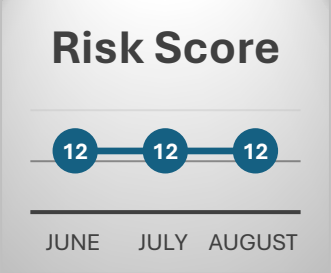
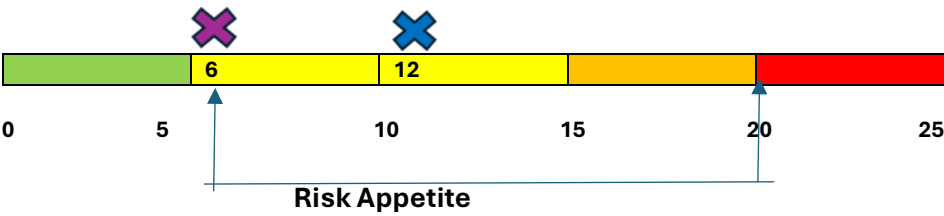


Risk Reference and Link to Strategic Priority	Risk Description	
<p><b>SRR4</b></p> <p><b>Strategic Priority 6</b></p> <p><i>“Tackling the public health effects of climate change.”</i></p>	<p><b>There is a risk that:</b> we fail to effectively mitigate the public health impacts of climate change on the Welsh population</p> <p><b>Caused by:</b></p> <ol style="list-style-type: none"> <li>1. Failure to identify and monitor climate change threats to health</li> <li>2. Failure to effectively inform actions of partner organisations and policymakers so that health is considered as part of their climate action</li> <li>3. Failure to effectively engage with our population, partner organisations and policymakers</li> <li>4. Failure to prioritise resources to actions that make a measurable difference to the health of our population</li> <li>5. Insufficient leadership in Wales to achieve a joined up and aligned system response to climate change.</li> <li>6. Failure to take co-ordinated actions with partner organisations across the UK 4 Nations and advocate for UK climate policies that protect and promote health</li> </ol> <p><b>Resulting in:</b> Failure to prevent harm to the health of our population as a result of climate change, resulting in worse health outcomes and widening of health inequalities.</p>	
<b>Executive Director Sponsor</b>	<b>National Director of Policy and International Health</b>	
<b>Assuring Committee</b>	<b>Knowledge, Research and Information Committee</b>	
<b>Trend</b>	<b>Current Position of Risk Including Risk Appetite and Risk Decision</b>	<b>Position Statement – Executive Director Update</b>
 <p><b>Risk Score</b></p> <p>12 — 12 — 12</p> <p>JUNE JULY AUGUST</p>	<div data-bbox="432 1026 1339 1121" style="border: 1px solid black; padding: 5px;"> <p><b>Open</b> PHW is open to consider all potential options, subject to continued application and/or establishment of controls recognising that there could be a high risk of exposure.</p> </div>  <p>0 5 10 15 20 25</p> <p><b>Risk Appetite</b></p>	<p>The critical next step for the climate change strategic priority is the finalisation and operationalisation of the route map for the priority. This sets out the key actions for the organisation to mitigate the impacts of climate change on health in Wales. As part of this process, there has been work to better understand resource gaps.</p> <p>Governance of the work programme is through the Climate Change Programme Board, which was initially established to co-ordinate action from across the organisation. Going forward, the Programme Board</p>

 = **Current Score**  
 = **Target Score**

will monitor this strategic risk as part of its ongoing activities. At the Programme Board meeting in July, the governance architecture of the Board was reviewed, and it was agreed that the governance and decision-making processes could be further strengthened. As a result, an options appraisal will be considered at the next meeting in September. This appraisal will include options designed to provide greater assurance in relation to this strategic risk.

The controls and actions were discussed at a Programme Board meeting in July. Some feedback has been received, although it was clear that the Programme Board would benefit from support with understanding the strategic risk process. There will therefore be a discussion in the meeting in September to strengthen the governance around the risk monitoring and assessment.

The controls and actions have been reviewed and are appropriately linked to the risk cause. The risk scoring will remain the same until the next meeting in September.

Internal System of Controls – Linked to ‘Caused By’ section of Risk Description and Source of Assurance <sup>1</sup>			
C1: Failure to identify and monitor climate change threats to health			
Control Reference	Internal Control	Internal Sources of Assurance	How/When is it monitored?
C1.1	Climate change and health surveillance system in development, led by CDSC. Active engagement with surveillance partners across the 4 Nations and international system.	Climate Change Surveillance - sub-group of Climate Change Programme Board.	Currently reviewing reporting and monitoring arrangements between Climate Change Programme Board and its sub-groups.

Internal System of Controls – Linked to ‘Caused By’ section of Risk Description and Source of Assurance <sup>1</sup>			
C2: Failure to effectively inform actions of partner organisations and policymakers so that health is considered as part of their climate action			
Control Reference	Internal Control	Source of Assurance	How/When is it monitored?
C2.1	Active engagement and collaboration with partner organisations, including Welsh Government, Future Generations Office and the wider public health system in Wales.	Climate Change Programme Board	Climate Change Programme Board meets bi-monthly, and risk will be a standing agenda item.

Internal System of Controls – Linked to ‘Caused By’ section of Risk Description and Source of Assurance <sup>1</sup>			
C3: Failure to effectively engage with our population, partner organisations and policymakers			
Control Reference	Internal Control	Source of Assurance	How/When is it monitored?
C3.1	Ongoing active engagement and collaboration with the public, partners and policy makers regarding the threat to the public from climate change as part of the workplan.	Climate Change Programme Board	Climate Change Programme Board meets bi-monthly, and risk will be a standing agenda item.

<sup>1</sup> Three Lines of Defence Model

**First** – Operational Management control of organisational risks

**Second** – Risk management and compliance functions, reporting to senior management

**Third** – Internal audit to provide assurance.

Internal System of Controls – Linked to ‘Caused By’ section of Risk Description and Source of Assurance <sup>1</sup>			
C3: Failure to effectively engage with our population, partner organisations and policymakers			
Control Reference	Internal Control	Source of Assurance	How/When is it monitored?
C3.2	Ongoing collaboration with primary care through Greener Primary Care Team and programme.	Climate Change Programme Board	Climate Change Programme Board meets bi-monthly, and risk will be a standing agenda item.

Internal System of Controls – Linked to ‘Caused By’ section of Risk Description and Source of Assurance <sup>1</sup>			
C4: Failure to prioritise resources to actions that make a measurable difference to the health of our population			
Control Reference	Internal Control	Source of Assurance	How/When is it monitored?
C4.1	Distributive leadership model within PHW aiming to ensure that all colleagues have the skills and time to ensure that climate sensitive practice is part of their day job.	Climate Change Programme Board	Climate Change Programme Board meets bi-monthly, and risk will be a standing agenda item.

Internal System of Controls – Linked to ‘Caused By’ section of Risk Description and Source of Assurance <sup>1</sup>			
C5: Insufficient leadership in Wales to achieve a joined up and aligned system response to climate change.			
Control Reference	Internal Control	Source of Assurance	How/When is it monitored?
C5.1	This risk is largely outside of our control as it is dependent upon broader system recognition in the threat of climate change to health and partners allocation of sufficient resources.	Climate Change Programme Board	Climate Change Programme Board meets bi-monthly, and risk will be a standing agenda item.

Internal System of Controls – Linked to ‘Caused By’ section of Risk Description and Source of Assurance <sup>1</sup>			
C6: Failure to take co-ordinated actions with partner organisations across the UK 4 Nations and advocate for UK climate policies that protect and promote health			
Control Reference	Internal Control	Source of Assurance	How/When is it monitored?
C6.1	Active engagement with 4 Nation colleagues to ensure that our practice is aligned where feasible and we are learning from others’ experiences and advocating for the Welsh population.	Climate Change Programme Board	Climate Change Programme Board meets bi-monthly and risk will be a standing agenda item.

Gaps in Assurance / Action Plans for the cause C1 Failure to identify and monitor climate change threats to health						
Reference	What Action?	How will we measure efficacy?	How will this action impact/mitigate the risk?	Who is Responsible?	By When?	Progress
AP1.1	Climate change programme board and associated sub-groups have mechanisms in place to ensure that we are actively horizon scanning, monitoring, and taking action on climate related threats to health	Log to capture threats to health developed and monitored by CCPB	Regular identification of the risks and monitoring of our actions to mitigate them.	Sumina Azam and Meng Khaw	Q4 2025-26	September 2025: options paper on structure and governance of Climate Change Programme Board reviewed and will be agreed November 2025.

**Gaps in Assurance / Action Plans for the cause C2** Failure to effectively inform actions of partner organisations and policymakers so that health is considered as part of their climate action

Reference	What Action?	How will we measure efficacy?	How will this action impact/mitigate the risk?	Who is Responsible?	By When?	Progress
AP2.1	Proactive engagement with policy makers on the climate change agenda	Increased engagement with policy makers and a greater reference to health within the climate change agenda	Strengthen the relationship between health and climate change in the policy arena	Sumina Azam	Q4 2025-26	There are already close working relationships with WG officials on climate change and health. Climate change is a key theme in our Public Health Advocacy Programme.

**Gaps in Assurance / Action Plans for the cause C3** Failure to effectively engage with our population, partner organisations and policymakers

Reference	What Action?	How will we measure efficacy?	How will this action impact/mitigate the risk?	Who is Responsible?	By When?	Progress
AP3.1	Re-engagement with NRW (when feasible) to consider review of MOU and opportunities for future collaboration.	Joint actions / approach on climate and health.	Strengthen opportunities for effective collaboration with joint aims.	Sumina Azam	Q4 2025-26	August 2025: Re-engagement needs to be considered as part of our wider organisational work on strategic partnerships. We are aware that restructuring within NRW has resulted in changes to key staff previously involved in health.

**Gaps in Assurance / Action Plans for the cause C4** Failure to prioritise resources to actions that make a measurable difference to the health of our population

Reference	What Action?	How will we measure efficacy?	How will this action impact/mitigate the risk?	Who is Responsible?	By When?	Progress
<b>AP4.1</b>	Development of a route map for Strategic Priority 6 (Climate and health) to enable identification of resource requirements for delivery.	Route maps to be reviewed and approved by Executive Team, with resourcing a consideration.	Resource requirements will also enable identification of resource gaps.	Sumina Azam / Rebecca Masters	Q2 2025-26	August 2026: The route map is being finalised and is going through organisational approval processes.

**Gaps in Assurance / Action Plans for the cause C5:** Insufficient leadership in Wales to achieve a joined up and aligned system response to climate change.

Reference	What Action?	How will we measure efficacy?	How will this action impact/mitigate the risk?	Who is Responsible?	By When?	Progress
<b>AP5.1</b>	Discussions with Welsh Government, and participation in Welsh national climate change meetings to enable system alignment and joined up action to protect health.	Health considered as part of climate action by public bodies.	Participation will enable advocacy for a population health perspective.	Sumina Azam / Rebecca Masters	Q4 2025-26	August 2026: This is ongoing, with recent discussion with Welsh Government about adaptation planning.

**Gaps in Assurance / Action Plans for the cause C6** Failure to take co-ordinated actions with partner organisations across the UK 4 Nations and advocate for UK climate policies that protect and promote health

Reference	What Action?	How will we measure efficacy?	How will this action impact/mitigate the risk?	Who is Responsible?	By When?	Progress
<b>AP6.1</b>	Engagement with 4N, FPH, WHO and IANPHI colleagues, along with international organisations regarding the climate and health agenda.	Review of national and international partnership landscape, including regular updates to CCPB	Alignment of work and methods and sharing of good practice.	Sumina Azam / Rebecca Masters	Q4 2025-26	August 2026:  There is positive 4 Nations work underway on climate change.