



 <p>GIG CYMRU NHS WALES Iechyd Cyhoeddus Cymru Public Health Wales</p>	<p>Name of Meeting Knowledge, Research and Information Committee</p> <p>Date of Meeting 17 March 2026</p> <p>Agenda item: 2.2</p>
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<h2>Digital and Data Design Authority Assurance – October 2025</h2>	
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<p>Approval/Scrutiny route:</p>	<p>Business Executive Team (BET) Iain Bell, National Director Research, Data and Digital</p>
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<p>Purpose</p>
<p>The purpose of this paper is to provide assurance to the Knowledge, Research and Information Committee on the implementation and delivery of PHW’s Digital and Data Routemap.</p>

<p>Recommendation:</p>				
<p>APPROVE <input type="checkbox"/></p>	<p>CONSIDER <input type="checkbox"/></p>	<p>RECOMMEND <input type="checkbox"/></p>	<p>ADOPT <input type="checkbox"/></p>	<p>ASSURANCE <input checked="" type="checkbox"/></p>
<p>The Committee is asked to:</p> <ul style="list-style-type: none"> Receive assurance that Public Health Wales (PHW) is delivering its Digital and Data Strategy through the agreed Routemap and has robust governance in place for managing digital and data work. 				



Link to Public Health Wales [Strategic Plan](#) and [Digital and Data Strategy](#)

Public Health Wales has an agreed strategic plan, which has identified seven strategic priorities and well-being objectives.

This report contributes to the following:

Strategic Priority/Well-being Objective	All Strategic Priorities/Well-being Objectives
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Summary impact analysis

Equality and Health Impact Assessment	No decision is required.
Risk and Assurance	Detailed in the assurance report
Health and Social Care (Quality and Engagement) (Wales) Act	This report supports the Health and Care Standards for NHS Wales quality themes, because the portfolio of work is dedicated to improving quality of care and service, including through creating accessibility for everyone, promoting wellbeing in a reliable, continuous and sustainable way.
Financial implications	No direct financial implications. These are managed at relevant Directorate level, through IMTP planning or through individual programmes and business cases.
People implications	No direct implications



1. Purpose / situation

The purpose of this paper is to provide assurance to the Knowledge, Research and Information Committee on the implementation of the Digital and Data Strategy (including Artificial Intelligence, or AI).

2. Governance and Assurance of delivery of the strategy

The Digital and Data Strategy is supported in its delivery by several different governance and assurance mechanisms.

- The Digital and Data Design Authority (DDDA) is a cross-organisation group which provides support, challenge, and assurance for digital, data and technology work within, or affecting, Public Health Wales. It seeks alignment with the Digital and Data Strategy, visibility and understanding of the landscape and compliance with the standards. The DDDA oversees the digital and data portfolio and reports to Change Board. It also ensures compliance with the adopted digital standards of NHS Wales and Public Health Wales.
- The Artificial Intelligence Design Authority (AIDA) is a cross-organisation group with delegated authority from BET to provide support, challenge and assurance of AI across PHW. It is responsible for the oversight of the specific risks and opportunities that artificial intelligence (AI) brings to digital and data, as part of the suite of governance and guidance activities set out in the paper Guidance and Governance for AI (February 2025). It will embed governance, develop business processes for managing AI and drive the adoption of good practice frameworks across PHW.
- Programme and Project Boards have been established to lead and plan the delivery of our agreed priorities
 - Data, Analysis, Registers and Cloud programme and their subgroups
 - Digital Health Protection programme
 - Lung Screening programme IT workstream
 - Newborn Screening Re-platforming project
 - Cyber Security (being formed)
 - AI and Automation (through AI Design Authority AIDA)
- Knowledge Research and Information Committee (KRIC) has oversight of the exploitation of Digital and Data to maximise impact against our long-term strategy. The Audit and Corporate Governance Committee (ACGC) have oversight of the Cyber Improvement Plan (a Digital and Data routemap priority) as well as monitor progress against cyber and digital resilience audits and reviews, for example reviews against the Cyber Assessment Framework.

- Internal and external audits.

3. Digital and Data Route map and overview of Delivery

The Digital and Data route map sets out how we will deliver the strategy objectives over the next 3 years.

The route map has five delivery workstreams:

- Data, analysis, registers and cloud (DARC)
- Automation and AI
- People, infrastructure and tools
- Cyber Security
- Digital systems development (including health protection digital services).

During the IMTP process, the route-map was agreed and refined with some items being put on-hold or delayed ensuring that the route-map was achievable. A prioritisation was also applied to ensure that if further pressures were identified it was clear and transparent which areas of work would be de-prioritised.

Following the agreement of investment into digital and data staff, we have progressed recruitment with some appointments made. Agency staff have been brought in for the interim period to support the delivery of major programmes across cloud, portfolio management and architecture.

Since the update to KRIC in December 2025, some significant milestones have been completed:

- The Data, Analysis, Registers and Cloud Programme was moved from amber/red to amber at the Programme Board on 18 December 2025. This reflects the work completed to develop the overall programme plan across the workstreams, creating decision-making criteria for migration, and the development of the Programme brief.
- The Lung Screening Programme team have completed the capital business case, and the business case was reviewed by the PHW Board on 27 November 2025.
- The Digital Health Protection Programme has appointed a supplier partner to support delivery of the new DHP system. The contract is now fully executed with early engagement and associated activities having commenced in mid-November. A detailed delivery schedule will be shared January 2026.

The key challenges for delivery remain our dependency on DHCW and Welsh Government with confused governance and need to ensure delivery. This has been

recognised and included in PHW Strategic Risk 5. The main programmes impacted by this are:

- 1) LIMS2 which is a national programme being delivered by DHCW and timelines are very tight. The Go Live date has been confirmed as May-26. All organisations continue to work with DHCW to resolve all necessary defects that need to be fixed by the supplier.

Additionally, there is concern that additional demands for support from the Research, Data and Digital Directorate risk destabilising delivery and could render the portfolio undeliverable. Managing the scale of change is difficult due to constraints in technical expertise, limited availability of senior management, and inconsistent levels of change management maturity across different business areas. These factors collectively increase the complexity and vulnerabilities of delivering initiatives. This risk is managed as part of the Public Health Wales Strategic Risk Register (SRR 5).

Major programmes

Digital Health Protection Programme:

DHPP remains 'Amber'. A supplier partner has been appointed to support delivery of the new DHP system. The contract is now fully executed with early engagement and associated activities having commenced in mid-November. A detailed delivery schedule will be shared in January. This will take account of the documented delay in appointing a supplier partner. It is likely that some of the earlier milestones will need to be re-baselined. This revised schedule will be presented to the DHPP board on Jan 15 for ratification and approval. Once approved, milestone delivery dates will be updated and shared.

Engagement with key stakeholder groups has continued with special consideration being paid to those with joint dependencies with the DARC programme.

The assurance approach has been approved by the DHPP board. A detailed route to assurance is being developed.

Approval of the Full Business Case remains with Welsh Government. This is required before the end of the current financial year.

Route to 'Green' is a confirmed and DHPP board approved delivery schedule that will be used to re-baseline programme milestones.

Lung Cancer Screening Programme:



An acknowledgement letter has been received from Welsh Government to the Business Justification Case and in relation to the revised target go live of April 2028. A set of questions have since been received from Welsh Government in relation to the BJC and responses are being drafted by the programme team with support from finance and the PMO. This includes the development of an integrated assurance and approval plan and a change management strategy/ plan. It is planned to complete the drafting of responses by 16th January, in advance of an extraordinary Programme Board meeting where this will be discussed/ approved, that is planned to be arranged during week commencing 19th January.

Data, Analysis, Registers, Cloud (DARC) Programme:

The Programme was moved from amber/red to amber at the Programme Board 18/12/25.

This reflects the work done, including:

- The initial migration of Azure DevOps has been completed, although a programme of 12-18 months tasks remains
- Programme Brief and Programme Delivery Plan approved at the Programme Board on 18 December 2025
- Approval and SoP for automated data cataloguing tool to be implemented, to catalogue our on-premise data
- Principal data engineer started in post 5 January 2026.

Progress has been good on the development of the environments for NDAP and on engagement with stakeholders.

The people workstream is developing a matrix of recommended learning for DARC stakeholders, which will include building cloud skills, analytical requirements in NDAP, support to ensure we meet our data publication standards, and guidance and good practice for onboarding into new digital services.

Artificial intelligence (AI) and automation

The AI and automation programme is currently at amber.

The AI Design Authority (AIDA) assurance process has been established as business as usual, with a growing work plan of tools working through the process for assurance and approval against a set of agreed standards. The AI register has been established. This records information on AI tools proposed and implemented by, or funded by, PHW, and their stage of progression through the assurance process. Guidance to support staff in their use of AI is being developed across a range of

areas including procurement, research and development and behavioural science. Guidance on the use of generative AI is currently out for internal consultation.

However, challenges remain.

- Ensuring that staff are aware of and understand the guidance on AI, and the assurance process is an important part of the governance process. Currently, there is no comms specialist assigned to this, and alternative additional resourcing options are being explored.
- Training opportunities are still somewhat siloed and sporadic, and we will work with POD colleagues to develop an organisational approach.
- ‘Shadow AI’, that is, free online AI tools, are in use by staff across the organisation, and proposals to manage the risks associated with this are due to be presented to AIDA in March. The solution needs to find an appropriate balance between encouraging innovation and productivity, whilst managing risks.

Use of AI in PHW has largely been focussed on screening, health improvement and the improving office productivity (especially Copilot). No AI as a medical device has been proposed as yet.

The following AI tools are on the AIDA workplan:

- Screening
 - The lung cancer screening programme is exploring the procurement of AI software for automating detection in images. The lung cancer screening programme are working through the assurance process with AIDA. This would be used in conjunction with human oversight but still has the potential to reduce the number of radiologists required. Radiologists are a hard-to-recruit group.
 - Breast Test Wales are planning to implement ambient voice technology (a ‘clinical scribe’) to support clinical administrative work. It is due to be implemented in April 2026, following supplier selection and subject to successful completion of the assurance process. The goal is to use it for clinical note taking – recording and transcribing conversations, task follow-up and clinical coding. It would have human oversight and would not be used as a diagnostic tool.
 - DetectedX, an AI-assisted training tool for radiologists, is currently in the final stages of validation prior to implementation.
- Health improvement
 - Gamban is a gambling website / app blocker to address gambling harms. It is currently going through the assurance process, which are due to conclude end March 2026.



- StopForLife, a smoking cessation app which includes AI, has been approved for launch on non-smoking day, 11 March 2026. The AI is used to deliver personalised behaviour support. It is trained on clinical conversations and operates within tight guardrails to support motivation to quit, predict cravings and offer tailored advice to tackle them.

Our principal data engineer is now in post and will lead on automation. The DARC Programme will be responsible for prioritising and delivering automation this and next financial year, as part of the cloud migration activities. Migration of analytical production and products into the cloud gives us an opportunity to streamline our workflows, reducing manual labour and the risk of errors. Progress on automation will be reported on via the DARC Programme, and the realisation of benefits in that programme.

Annex A sets out the Delivery Confidence Assessments for each programme in the portfolio and the rationale. As a matter of policy, any programme awaiting funding is Amber/Red as a minimum.

4. Standards

The Digital and Data Design Authority ensures delivery of our Data and Digital Route-map, digital needs in line with an agreed set of standards. The current core standards in PHW are:

- [Welsh Digital Public Service Standard](#)
- [Welsh Language Standards](#)
- [Accessibility Standards](#) (WCAG 2.2)
- [Code of Practice for Statistics](#)
- [HL7 FHIR \(WHC/2023/018\)](#)
- ONS Geographic Codes (WHC/2024/014)
- [SCCI0052 Dictionary of Medicines and Devices \(dm+d\) \(WHC/2024/042\)](#)

No new standards have been proposed for agreement since the last update.

5. Digital and Data Risks

Work continues in building an organisational Digital and Data Risk Register via Datix Web. Currently 58 live risks have been initially identified, and work has commenced with the risk owners to obtain further clarity on the risk and its digital and/or data dependency.



As programme and project risks have been migrated from local reporting to Datix, and risks are reviewed monthly by the programme teams and the directorates risk management team.

Strategic Risk

We have updated the assessment of strategic risk 5 to reflect concern that additional demands for support from the Research, Data and Digital Directorate risk destabilising delivery. Managing the scale of change is difficult due to constraints in technical expertise, management bandwidth for the size and scale of the change, and inconsistent levels of change management maturity across different business areas. These factors collectively increase the complexity and vulnerabilities of delivering initiatives.

We have put additional actions in place to manage this change and, particularly, to ensure that the IMTP round does not create an undeliverable work programme in digital.

6. Recommendation

The Committee is asked to:

- Receive **assurance** that Public Health Wales (PHW) is delivering its Digital and Data Strategy through the agreed Routemap and has robust governance in place for managing digital and data work.

Annex A - DDDA Portfolio Delivery Confidence Narrative January 2026

Project name	Description	October RAG	December RAG	Assurance Narrative
DP01 Digital health protection system replacement	A programme to put in place a new digital health protection service, including replacement of Tarian and a CRM which is interoperable and suitable for the needs of a post-COVID Wales	Amber	Amber	<p>DHPP remains 'Amber'. A supplier partner has been appointed to support delivery of the new DHP system. The contract is now fully executed with early engagement and associated activities having commenced in mid-November. A detailed delivery schedule will be shared January 2026. This will take account of the documented delay in appointing a supplier partner. It is likely that some of the earlier milestones will need to be re-baselined.</p> <p>Engagement with key stakeholder groups has continued with special consideration being paid to those with joint dependencies with the DARC programme.</p> <p>The assurance approach has been approved by the DHPP board. A detailed route to assurance is being developed.</p> <p>Approval of the FBC remains with Welsh Government. This is required before the end of the current financial year.</p> <p>Route to 'Green' is a confirmed delivery schedule that will be used to re-baseline programme milestones.</p>

Project name	Description	October RAG	December RAG	Assurance Narrative
DP02 Newborn Screening system re-platform	<p>Public Health Wales (PHW) host a legacy system that is used by clinical professionals for a variety of tasks, including the data entry of newborn screening results. The system consists of an Oracle database to record screening results and an Oracle Forms front-end. The current Newborn system is end of life and requires redevelopment so that it can continue to support clinical service delivery. The service is hosted on PHW infrastructure; however, the system is supported by DHCW.</p> <p>Phase 1 of multi-phased system redevelopment for the All-Wales Newborn Hearing System and Newborn Bloodspot Screening Wales System.</p> <p>Phase 1 focused on re-platforming from existing unsupported (beyond end of life) platforms to new supported platform via use of external contractor.</p>	Green	Green	<p>Now that the system has been implemented on a new platform which mitigates the cyber security risk, the programme team have been working on closing phase one of the programme and have begun defining and exploring the requirements to start phase two of the programme which aims to review and update the pathways to align with new clinical requirements.</p>

Project name	Description	October RAG	December RAG	Assurance Narrative
DP06 All Wales sexual health case management system	Following completion of discovery work in March 2025 on the needs for a sexual health case management system, a Business Case has been requested by Welsh Government.	Amber/Red	Red	The overarching programme is red as there is no funding secured beyond the alpha phase. See DP06A
DP06A All Wales sexual health case management system - Alpha	This programme will deliver the Alpha phase of the All-Wales sexual health case management system			<p>The procurement for the Alpha phase of the All-Wales sexual health case management system was signed off in Dec-25. Work is expected to begin in Jan-26.</p> <p>Kick off sessions begun in Jan-26.</p>
DP08 PHW Web estate transformation	This Web Transformation is a complex transformation project. Our aim with the Web Estate Transformation Programme to create a consistent, user-centred, compliant web estate in line with our brand strategy. Within this are a set of statutory requirements that must be met including meeting Welsh Language Standards and	Amber/Green	Amber/Green	<p>Summary</p> <p>The Web Transformation Programme continues to make progress toward delivering the Public Beta and transitioning to a sustainable BAU model. While overall delivery confidence remains Green-Amber, due to technical challenges impacting timelines and capacity concerns raised by directorates, mitigation plans are in place, and key milestones remain achievable within the current financial year.</p> <p>Risks & Issues</p> <ul style="list-style-type: none"> • Welsh Language Compliance: <ul style="list-style-type: none"> o Critical go-live requirement; delay in Public Beta until resolved. • Future Ways of Working:

Project name	Description	October RAG	December RAG	Assurance Narrative
	WCAG.2.2 Accessibility Standards. Healthy weight, Healthy you and Healthy Working Wales are now included in this programme			<ul style="list-style-type: none"> o Risk to directorate planning for FY26 if governance processes are not agreed promptly. o Mitigation: Workshops scheduled; interim measures under discussion. • PIH Page Approval: o Outstanding approval could impact migration if WHOCC/IH sites are decommissioned before sign-off. o Action: Empyrean monitoring and escalation as needed. • Capacity Concerns: o Some directorate teams expressed concerns about having enough capacity to complete on time. o Internal stakeholders eager for more detail on Future Ways of Working to feel confident in BAU product. o Mitigation: Clear communication and engagement through workshops and governance planning. <p>Conclusion Delivery confidence remains Amber due to dependency on resolving Welsh language translation, BAU governance processes, and capacity concerns. However, technical solutions are in progress, workshops are scheduled, and all other milestones remain on track. With continued focus on risk mitigation, stakeholder engagement, and capacity planning, the programme is positioned to deliver its objectives within the revised timeline.</p>
DP09 Lung Cancer screening	Scoping project to inform a recommendation to Welsh Government as to how a targeted lung cancer screening programme could be delivered in Wales in the future. This will include all elements of the pathway, including IT requirements, phasing strategy, estimated cost etc	Green / Amber	Green / Amber	An acknowledgement letter has been received from Welsh Government to the Business Justification Case and in relation to the revised target go live of April 2028. A set of questions have since been received from Welsh Government in relation to the BJC and responses are being drafted by the programme team with support from finance and the PMO. This includes the development of an integrated assurance and approval plan and a change management strategy/ plan. It is planned to complete the drafting of responses by 16th January, in advance of an extraordinary Programme Board meeting where this will be discussed/ approved, that is planned to be arranged during week commencing 19th January.

Project name	Description	October RAG	December RAG	Assurance Narrative
				<p>Key milestones for each of the workstreams have been reviewed and updated, aligning with the target go live of April 2028. The previous detailed plans that were developed in Excel have been entered onto MS Planner and each of the workstreams will now review and update these to align with the updated milestones.</p> <p>Task and finish groups have been established to oversee progress for each of the procurement projects with work commenced on drafting specifications. A series of workshops have been planned by the Digital Leads to inform the completion of the specification of the PAS. A further pre-market engagement exercise is planned to gain further insight in relation to the potential to outsource the logistics for the mobile scanning units e.g. identification and booking of suitable sites, haulage. This has been informed by the completion of modelling work used to determine approximate locations to target for the mobile CT scanning units.</p> <p>Several key posts have started in December, including a Programme Manager, Lead Nurse, Business Analyst and Lead Developer. The Lead Radiographer starts in post on 5th January, and the Quality and Improvement Lead will commence on 2nd February. A Pathway Administration Lead has been appointed, and a start date is TBC. The Training and Development Lead post is currently on hold by the vacancy panel for 6 weeks, pending a review of the provision across the Directorate.</p> <p>Cohort Identification: The DPIA has been reviewed by the PHW Caldicott Guardian and submitted to Welsh Government for approval. There has been initial feedback of the need for DHCW to be included and the Trust's IG Lead will follow this up with WG officials to agree how this will be approached. Once approved, the DPIA will be sent to the Information Commissioner's Office (ICO). Following ICO approval it will enable a Directions letter to be issued to health boards and</p>

Project name	Description	October RAG	December RAG	Assurance Narrative
				<p>GPs, establishing the legal basis for accessing and using GP data and clinical health codes required to identify eligible participants. A sizing audit request has been submitted to the DHCW Data Quality System (DQS) and it has been agreed that this will be reviewed outside of committee, avoiding delays as the next scheduled meeting is 12 February. Feedback from this is awaited, but if approved this audit will inform modelling work and identify all required clinical health codes. A separate DQS request regarding the cohort data required will be submitted in January for discussion at the February meeting.</p> <p>Participant Administration System (PAS): Work continues on the PAS specification, including updates to personas, scenario-based user journeys, and a workshop with clinical and technical representatives on post-CT scanning processes. We have also engaged with Oxford Trust (NHS England) to gain insights about their PAS supplier and held a collaborative information sharing session with NHS England's Digital Prevention Services Portfolio. In January, a series of scenario-based workshops will map the entire pathway, focusing on critical elements, touchpoints, processes, and systems. These sessions will validate user needs and underpin the final specification, targeted for completion and approval by end of January/early February.</p>
DP10 Cyber Action Plan	The aim of the Cyber Improvement Plan is to make use of the Cyber Assessment Framework (CAF) to plan our approach to cyber security priorities and inform how we are managing risks associated with our digital infrastructure. Key areas include threat intelligence, risk management,	Amber	Green	<p>Progress is being made across key Cyber workstreams.</p> <p>Digital supplier management Policy has completed consultation, has endorsement from LT and is set for approval in January 2026.</p> <p>Digital Supplier Register has been established.</p>

Project name	Description	October RAG	December RAG	Assurance Narrative
	managing our legacy estate and cyber security resources.			
DP11 Data, Analysis, Registers, Cloud	<p>A programme to</p> <ul style="list-style-type: none"> • Use the right infrastructure, so that our use of data and analysis is safe, efficient and demonstrates value for money, and • Improve our data and data quality, so that we make the best use of our data for service, monitoring, analysis and research. 	Amber	Amber	<p>Programme moved from amber/red to amber at the Programme Board 18/12/25.</p> <p>This reflects the work done:</p> <ul style="list-style-type: none"> * Fully incorporating the cloud plan, now that the DHPP suppliers are onboarded. * Decision-making and planning with CDSC on their data migration. * Planning with RDD on the data and analysis migration <p>Progress has been good on the development of the environments for NDAP, which await DHCW action, and on engagement with CDSC stakeholders.</p> <p>The people workstream is developing a matrix of recommended learning for DARC stakeholders, which will include building cloud skills, analytical requirements in NDAP, support to ensure we meet our data publication</p>

Project name	Description	October RAG	December RAG	Assurance Narrative
				<p>standards, and guidance and good practice for onboarding into NDAP and GitHub.</p> <p>Risks remain with our DHCW dependency, particularly with the replacement of a data storage and supply system and the implementation of automated data mapping software. Recent update from DHCW has confirmed the extension of the contract until Mar-27.</p>
DP12 Automation and AI	A programme to create the priority backlogs in AI and Automation which can be prioritised and then assigned to data engineers	Amber	Amber	<p>The AI register is now up and running. Several items have now been brought to AIDA for assurance, including lung cancer screening, a radiology training programme, and a smoking cessation app.</p> <p>Guidance on GenAI, research and development, procurement, and behavioural science are all in various stages of development. The guidance and processes we have in place will be reviewed at the next meeting in AIDA.</p> <p>Our principal data engineer will be in post from 5 January, who will lead on automation. This is likely to be in the most part through the DARC and DHPP Programmes for this and next financial year. The new principal data engineer will review the automation backlog and make recommendations about the next steps.</p>
DP15 ICNET Wales implementation		Amber	Amber	<p>Update: Implementation of surgical site infection surveillance has been delayed due to technical and resource issues across health boards.</p> <p>Overall Position</p> <ul style="list-style-type: none"> • HARP met the supplier on 27/11/25: with full engagement, surgical feeds can still be implemented across all health boards before the contract ends (August 2027). • PHW HARP will lead a review of theatre system readiness across all health boards. • SBUHB and HDUHB to be added back into the contract. • DHCW is a key stakeholder and essential to successful delivery. • PHW has confirmed the MDRO element is no longer required.

Project name	Description	October RAG	December RAG	Assurance Narrative
				Minimal additional costs are expected in 2025/26 unless BCUHB progresses to UAT and triggers a milestone payment.
DP16 Diabetic Eye Screening transformation	This is the digital part of the wider programme of transformation for Diabetic Eye Screening in Wales	Green	Amber/Green	Engagement with key stakeholder groups has continued with special consideration being paid to those with joint dependencies with the DARC programme.
DP24 Smoking Cessation App	HMQ are looking to licence a smoking cessation app on a national basis to engage those who may initially be reticent to approach more formal NHS services.	SCOPI NG PHASE	Green	<p>The smoking cessation app programme team submitted their plans to AIDA in Nov-25. The programme team have been asked to return to AIDA in 2026 with further clarity on some of the AI features. Work to complete this action is ongoing.</p> <p>There is also an action to reshoot some video inserts for the app prior to launching.</p> <p>The new target date is to launch for No Smoking Day, 11 March 2026.</p>
DP26 LIMS	Implementation of LIMS 2.0 system to replace WLIMS which goes out of support Dec 2025. Includes data migration from numerous legacy systems.	Red	Red	<p>New timeline has been submitted to the board for review in Jan-26. RAG Rating is red.</p> <p>Latest go-live timeline: newborn bloodspot screening and microbiology and cervical screening have been delayed.</p> <p>Go live expected May-26.</p> <p>Data extracts for cervical and newborn bloodspot screening systems, microbiology datastore application and cancer evaluation work ongoing.</p> <p>Microbiology procurement of additional printers and replicators have been completed.</p> <p>Route to 'Green' is a confirmed delivery schedule that will be used to re-baseline programme milestones.</p>

Project name	Description	October RAG	December RAG	Assurance Narrative
DP28 Infection Services & Genomics	Develop and implement a roadmap for Public Health Wales to transition to the use of cloud services for genomics, aligning this with the Genomics Partnership Wales digital blueprint and approach of other UK Public Health Agencies.	SCOPI NG PHASE	SCOPIN G PHASE	<p>This currently in early scoping stage. More information will be provided as it becomes available.</p> <p>Phase one of the Genomics programme will be incorporated into the DARC Programme for delivery.</p>
Gambling Related Harm Reduction Programme	Gambling Related Harm Reduction Programme is currently being established following a requirement for Public Health Wales to manage the gambling prevention programme for Wales	N/A	Green	<p>The SRO has had to take unplanned leave due to family bereavement which has affected timelines for sign off of product descriptions which are a key part of the PID. Interim decision-making arrangements are being put in place.</p> <p>Nearly all the product descriptions are in draft with outputs and milestones defined. A draft detailed plan has now been created in MS project.</p> <p>Principal Public Health Practitioner and Digital Consultant will begin their roles the start of Jan.</p> <p>Digital consultant began in their role on 15-Jan-26.</p>

