

Digital Portfolio No:	Project Name	Project Delivery Confidence RAG	Project Delivery Confidence Narrative
DP01	Digital health protection system replacement	Amber/Red	Business case is now with WG and work is now starting to take us from Outline Business Case to Full Business Case.
DP01b	Digital health protection system replacement – alpha phase	Complete	The alpha phase has now been completed.
DP02	Newborn Screening system re-platform*	Amber/Red	Discovery (sprint 1 of project) has identified significant issue/barrier to progress. Way forward agreed, funding secured, and replan complete Engaging with suppliers after rebuilding some infrastructure. Migration of the databases is underway. Licence issues dealt with, servers procured and being set up. On the way back to amber with re-platforming planned for May.

<p>DP05</p>	<p>Breast screening system development</p>	<p>Green</p>	<p>Discovery – Green. Next phase – on hold Discovery work complete and this project will now be taken forward as part of the Strategic Screening Digital Route-map which has now been planned for 2026/27. Funding secured to maintain system during the interim period.</p>
<p>DP06</p>	<p>All Wales sexual health case management system</p>	<p>Amber/Red</p>	<p>Following submission of a business case to Welsh Government, they requested and funded a discovery phase. The discovery phase has completed and we are assessing the findings against our digital and data strategy to ensure best fit with these. These are being used to update the business case which was previously submitted. The programme remains amber/red while funding is secured.</p>

<p>DPO8</p>	<p>PHW Web estate transformation</p>	<p>Amber</p>	<p>High-Level Summary The Web Transformation Beta Phase programme is nearing the end of Phase 1, with several key milestones achieved. The programme is currently reporting an Amber status due to content migration delays and some organisational resistance to change. Collaborative mitigating actions are underway to address this and improve our future status.</p> <p>Assurance Points</p> <ul style="list-style-type: none"> • Supplier Contract: Despite the programme's Amber RAG rating, the supplier contract end date remains unaffected. • Collaborative Management: Public Health Wales is working collaboratively with the supplier to actively manage issues, as evidenced by the following next steps: <ul style="list-style-type: none"> o Options for the go-live dates of the PHW main site and HWW site will be presented to the March Programme Board for approval. o A viable migration plan is being developed and will be presented at the March Programme Board for approval. o The programme will continue to work with the Finance Business Partner to enable an accurate costing plan for the financial years 2025/26 and 2026/27. <p>Key Highlights</p> <ul style="list-style-type: none"> • Scoping Meetings: Ongoing discussions with site owners have taken place, led by workstream leads. • Migration Plan: The supplier has been working with workstream leads to develop the migration plan for ancillary sites, with a draft presented at February's Programme Board meeting. • Technical Milestones: Completion of several technical milestones, including the design system (components and patterns), technical plugins installed and tested, and the creation of the report landing page template. • Screening Engagement: Continued engagement with Screening regarding their content. • Brand Decisions: Agreement on several brands across the organisation, with further scoping required for some.
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Risks / Issues

- Content Migration Delay: Content migration is behind schedule due to
 - o Current content not meeting user needs standards with additional UX mapping/rewrite required to meet MVP.
 - o Resistance from content owners on the removal and rework of content.
- As such, this requires additional capacity to complete the content migration. Mitigation efforts are ongoing, with a review planned to follow the current sprint.
- Resistance to Organisational Change: To mitigate this, pre-communications from the SRO and Executive Sponsor will emphasise the organisational need for full engagement from site content owners to enable the content migration and site launch.
- UNITE Trade Union Representation: There is no UNITE Trade Union representative to support the People Change element of this project. Discussions are ongoing at an organisational level with the Trade Unions, awaiting confirmation on whether this issue is on the corporate risk register.

Conclusion

Despite some issues, which are being mitigated, the programme continues to move in a positive direction while addressing risks and issues. Project governance and a collaborative approach are keeping us on track and transparent.

<p>DP09</p>	<p>Lung Cancer screening</p>	<p>Amber/Red</p>	<p>A draft of the business case including digital recommendations will be considered by Business Executive Team on 19th March 2025.</p>
<p>DP10</p>	<p>Cyber Action Plan</p>	<p>Amber</p>	<p>The work on delivery of the cyber action plan continues. We continue to plan the next phases of the plan to continually improve our cyber posture. This workplan is scrutinised through Audit and Corporate Governance commitee</p>

DP11	Data, Analysis, Registers, Cloud	Amber	<p>To ready Azure for the digital health protection system, a new landing zone has been built, and work has commenced to migrate our existing apps to this architecture. Upskilling continues, but capability will continue to be a risk after our contractors have completed their work at the end of March. This should be mitigated by the recruitment of a specialist cloud engineer.</p> <p>To ensure NDAP is ready for the migration of analysis from the next financial year, guidance is being drafted. Some dependencies with DHCW implementing our requirements remain. We are working closely with DHCW to work through these.</p>
DP12	Automation and AI	Amber	<p>The AI governance paper was approved by BET in February. An AI sub-group will be implemented to be responsible for AI governance. This will report directly to BET. A paper that includes the outline of the plans for AI will go to KRIC in March for approval.</p> <p>The outline of the proposed automation pipeline will be presented to DDDA in April for approval.</p>
DP13	People, Infrastructure and Tools	Amber	<p>The draft data job family competency frameworks and standardised job descriptions will be completed by the end of March 2025</p>
DP16	Diabetic Eye Screening transformation	Amber	<p>Still waiting for DESW and Digital Services to fully agree what can be taken forward as deliverables for 25/26</p>

DP18	Every Child Wales	Complete	Incorporated into the Web Transformation Programme
DP21	HIPAS Health Improvement Patient Administration System	On Hold	This work has been paused following agreements on the prioritisation of the IMTP for 2025/28. Previously showing as RED
DP23	Digital Diabetes Discovery	Green	This will complete by end of March as planned. The contractors will present their findings to stakeholders in early April.
DP24	Smoking Cessation App	RAG	Currently being progressed through cyber security assessment

DP25	RISP	N/A	The system has gone live. However, there were some issues which prevented breast cancer screening reading for 1 week. These have now been resolved and we are approaching stable operations
DP26	LIMS	Amber	HL7 and ODBC data views are now built and being tested to ensure PHW data flows to downstream IT systems. Planning underway to confirm new deployment dates under the mitigation plan with all labs planned to go live before mid Dec 2025 deadline.
DP27	CANISC RePlatform	Red	This is a DHCW lead programme which is coming to the end of funding at end of March there are some remaining risks Colposcopy - risk that Health Boards are unable to complete the WCP upgrade required by end of March. Data and reporting timescales progressing but timescale expected to slip into April 2025. Some data flows won't be developed until after go live, which means there will be a gap in reporting during this window.
DP07	Future of ICNet	On Hold	

DP22

Online
Learning
Platform

On Hold

